METROPOLITAN TRANSPORTATION COMMISSION

Bay Area Metro Center
375 Beale Street
San Francisco, CA 94105

Yerba Buena Conference Room, 1st Floor

MEETING AGENDA

Date: Wednesday, October 28, 2026 | **Time:** 1 p.m.

Metropolitan Transportation Commission Workshop - Day 1

Chair: Sue Noack
Vice Chair: Stephanie Moulton-Peters
Clerk: Kimberly Ward

Day 1 of the Metropolitan Transportation Commission Workshop is scheduled to be held on Wednesday, October 28, 2026 at 1:00 p.m. at the Bay Area Metro Center, 375 Beale Street, San Francisco, CA 94105

Meeting attendees may opt to attend in person for public comment and observation. Attendees must adhere to posted public health protocols while in the building. A recording of the workshop will be made available at https://mtc.ca.gov--/meetings-events.

Members of the public may submit comments by email at info@bayareametro.gov by 5:00 p.m. two (2) business days before the scheduled meeting date. Please include the committee or board meeting name in the subject line. All comments received will be submitted into the record. The Chair may adjust the order and timing of all agenda items.

Roster

Sue Noack
Chair

Stephanie Moulton-Peters
Vice Chair

Margaret Abe-Koga
Pat Burt
Victoria Fleming
Barbara Lee
Mitch Mashburn
Doanh Nguyen*
Libby Schaaf

Eddie Ahn
Noelia Corzo
Dorene M. Giacopini*
Matt Mahan
Myrna Melgar
Gina Papan

Candace Andersen
Marilyn Ezzy Ashcraft
Alicia John-Baptiste
Amber Manfree
Nate Miley
Belia Ramos

**Non-Voting Members*

Agenda

1. Welcome

1a. Welcome and Introduction 26-2193

Commission Chair Sue Noack will welcome the group and Executive Director Andrew Fremier will present a brief strategic update on the agency's accomplishments to help set the stage for a facilitated conversation.

Action: Information

Presenter(s): Sue Noack, Commission Chair, Andrew Fremier, Executive Director

Attachments:

- 1a_26-2193_1_Day_1_Item_1_Summary_Sheet_Welcome_Introduction.pdf
- 1a_26-2193_2_Attachment_A_Presentation_Exec_Committee_August.pdf

2. Session Overview and Presentation of Findings

2a. Session Overview and Presentation of Findings 26-2194

The workshop facilitator will lead the Commission through a discussion of strategic leadership and the Commission's regional role, grounded in the agency's Strategic Framework and Plan Bay Area 2050+.

Action: Discussion

Presenter(s): Janette S. Williams, The Centre for Organization Effectiveness

Attachments:

- 2a_26-2194_1_Day_1_Item_2_Summary_Sheet_Session_Overview_Presentation_Findings.pdf
- 2a_26-2194_2_Day_1_Item_2_Attachment_A_Facilitated_Discussion.pdf

3. Facilitated Discussion

3a. Activity #1 26-2195

A facilitated discussion on how Commissioners balance their regional role with their local responsibilities, and how a regional approach can support them in meeting local challenges.

Action: Information

Presenter(s): Janette S. Williams, The Centre for Organization Effectiveness

Attachments:

- 3a_26-2195_Day_1_Item_3a_Summary_Sheet_Activity_1.pdf

Break

3b. **Activity #2** 26-2196

A facilitated discussion on the attributes of effective regional leadership and on fostering a culture of strong communication.

Action: Discussion

Presenter(s): Janette S. Williams, The Centre for Organization Effectiveness

Attachments:

- 3b_26-2196_Day_1_Item_3b_Summary_Sheet_Activity_2.pdf

4. Public Comment/ Other Business

5. Adjournment of Workshop Day 1 with Dinner to follow.

The Workshop will continue on Thursday, October 29, 2026 at 9:00 a.m.

Public Comment: The public is encouraged to comment on agenda items at meetings by completing a request-to-speak card (available from the Clerk) and passing it to the Clerk. Public comment may be limited by any of the procedures set forth in Section 3.09 of MTC's Procedures Manual (Resolution No. 1058, Revised) if, in the chair's judgment, it is necessary to maintain the orderly flow of business.

Meeting Conduct: If this meeting is willfully interrupted or disrupted by one or more persons rendering orderly conduct of the meeting unfeasible, the Chair may order the removal of individuals who are willfully disrupting the meeting. Such individuals may be arrested. If order cannot be restored by such removal, the members of the meeting body may direct that the meeting room be cleared (except for representatives of the press or other news media not participating in the disturbance), and the session may continue.

Record of Meeting: Meetings are recorded. Copies of recordings are available at a nominal charge, or recordings may be listened to at MTC offices by appointment. Audiocasts are maintained on MTC's Web site (mtc.ca.gov) for public review for at least one year.

Accessibility and Title VI: MTC provides services/accommodations upon request to persons with disabilities and individuals who are limited-English proficient who wish to address Commission matters. For accommodations or translations assistance, please call 415.778.6757 or 415.778.6769 for TDD/TTY. We require three working days' notice to accommodate your request.

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Attachments are sent to meeting body members, key staff and others as appropriate. Copies will be available at the meeting.